National Award for Excellence in Energy Management-2024

Category: Automobile Hero MotoCorp Limited - Dharuhera



17 September 2024

Hero

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	Be the Future of Mobility Create Collaborate Inspire P2				

Hero MotoCorp – At Glance



10000+ touch points across India including plants, service centre, dealers, mobile service centres. Hero has 6 plants in India and 2 plants in overseas.

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HMCL Vision and Mission

Vision of Hero MotoCorp- Be the Future of Mobility **Mission of Hero MotoCorp- Create, Collaborate & Inspire Vision of Dharuhera Plant- Future Ready Plant Mission of Dharuhera Plant- Perfect Manufacturing Plant** World class Zero QM+SQM+JH+DM Quality Breakdowns Zero Zero Defects Accidents Perfect Best in class / Cells Talent Technology Readiness production ŝ Nanufacturing DM+KK+PM E&T+JH roduction Zero Zero Tool 1 Minor Hero Breakage Stoppages HM1D SM10 6 \$ Deffect SIIBO World Leader **Risk Free Plant** In Profitability Operations. Zero Zero SOC KK+DM+PM+SCM+OTPM Human & HTA SHE+JH+PM Error Zero Sustainability Setup In the DNA **DM**+SHE Change

Holistic approach & strategies are formed to achieve the vision and mission of our plant which are aligned with the Organization's vision and mission.

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1. Hero MotoCorp – Company Profile

1-1.1 Company History



HMCL has collaborated with promising next generation technology companies like Zero & Harley Davidson to excel and satisfy future customer needs

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1. Company Profile & Process: Hero MotoCorp Ltd



HMCL Dharuhera Plant is the Mother plant having production capacity 7000 Veh./Day.

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1. Company Profile & Process: Energy Policy



Plant has framed its energy policy considering major focus on Energy Efficiency

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1. Company Profile & Process: Policies



Systems & Facilities present in HM1D are showcased here.



2. Energy Consumption Overview



Absolute Energy & Thermal Consumption has reduced by 29% from year 2019-20 to 2022-23 owing to energy saving initiatives.

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2. Specific Energy and Thermal Consumption Trend



Despite of increase in production volume by 6.1%, achieve reduction in SEC from 27.78 to 26.64 kWh/Veh. i.e.4.2% and decrease in STC by 13.5% since FY22

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2. Specific Energy Consumption Trend:- Process wise



Owing to the energy saving initiatives, SEC witnessed a promising decrement in FY23 in Compressed Air by (12%), Paint Shops (6%) Heat Treatment (33%) & Lighting & Ventilation(10.5%) as compared to FY20

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3. Energy Benchmarking

Internal Bench Marking





Bench Marking comparison based on almost similar processes within HMCL. In compressed air we have achieved lowest SEC i.e.2.98kWh/Veh.

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3. Energy Benchmarking



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4. Strategy for technology absorption in energy Conservation from the Year 2021-22 to 2028-29

Masterplan for Energy Conservation Strategy:



Strategy for Technological improvements in Energy conservation for our plant and is reviewed every year.

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4. Energy Saving projects implemented in last three years

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Year N sa		No of Energy saving projects	Investment (INR Million)	Electrical savings (Million kWh)	Thermal savings (Million Kcal)	Total Savings (INR Million)	Paybac (In m	k period onths)
FY 20	Y 2021-22 133 37.2 2.05 78.9			78.9	15.83		28	
FY 2022-23		145	70.6	3.77	902.9	49.46	1	L7
FY 20	2023-24 135 31.98 2.15 63.7		63.7	15.07		25		
5 Key projects in FY 2021-22 LIST OF ENCON PROJECTS IMPLEMENTED in FY 2021-22								
S. No	Title of Project					Annual Electrical Saving (M kWh)	Investment (Rs. million)	Payback (Months)
1	Saving of Energy through optimizing duration of running of lighting system of Expansion plant by its automation0.213.5and controlling through SCADA					3.5	23	
2	Energy saving 25% by installing BLDC motors with EC+ fans in canteen, E/P and F/P FDV's.					0.18	6.2	46
3	Reduction of Energy consumption in Compressor during low production volume and non working days by installation of mobile compressor0.161.210					10		
4	Reduction of Energy consumption in compressor during non working days by installation of Localized Booster system for Boosting low pressure to High Pressure.0.050.39					9		
5	Saving of energy in compressed air system by modifying the existing system through twin compressed air pipeline and set air pressure at 5.2 kg/cm2 & 4.5 kg/cm2 in weld, paint shop and engine plant0.040.823				23			
Conclusion: 133 no. Energy saving projects were undertaken in FY 21-22 resulting in energy saving of 2.05 M kWh.								

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4. Energy Saving projects implemented in last three years

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S. No Annual Electrical Saving (M kWh) Inversion (M kWh) 1 Energy saving in VAM (Vapour absorption m/c) by switchover from static to dynamic control (by thermodynamic balancing) to mitigate impact of process variability in Heat Recovery based Vapor absorption m/c. 0.26	restment Payback			
1Energy saving in VAM (Vapour absorption m/c) by switchover from static to dynamic control (by thermodynamic balancing) to mitigate impact of process variability in Heat Recovery based Vapor absorption m/c.0.26	. million j [(Months)			
	1.3 6			
Electrical energy Saving through 100% power saving circuit provision to eliminate the idle running in Robotic power stabilizer in frame and Engine plant machines (45 no's of machines)0.250.94				
Electrical energy saving 25% by replacement of Backward curved blowers in air washers into the EC+(Novanco)make blowers in Air washers 8 no's (16 Nos Blowers)0.231258				
4 Electrical energy saving in compressed air system by providing auto shutoff valve (18 Nos.) at compressed air input line to shutoff compressed air at consumer end in ideal hours.	1.3 17			
Electrical energy saving by upgradation of non efficient compressor with variable speed energy efficient 0.06 5.5 100				
Key projects in FY 2023-24 LIST OF ENCON PROJECTS IMPLEMENTED in FY 2023-24				
S. NoTitle of ProjectAnnual ElectricalInversionSaving (M kWh)(Rs. 1)	vestment Payback . million) (Months)			
1Reduction in Compressor House Auxiliary energy Consumption and Water consumption by replacing the Open loop cooling tower system with Adiabatic Cooling tower.0.2	8 48			
Flectrical energy saving by Ungradation of fixed sneed compressor with 96% Efficient compressor include in-				
3 build Variable frequency drive feature (1no.) in Utility.	4.5 29			
3 Decenter energy saving by opgradation of fixed speed compressor with 90% Enterent compressor include in pressor in pressor include in pressor incland in pressor incland in pressor incland in pressor include in pr	4.5 29 4 80			
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4. Energy Conservation Projects - Summary of Elementary Projects



OEE Improvement Projects: Summary



135 no's (including Low Investment projects & Major OEE improvement) projects were completed till FY24 for Energy conservation.

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4. Energy Conservation Projects - Summary of Elementary Projects

Automatic Switching off the Equipment during Non productive time:

Elimination of Idle running of identified operations and recurring impact created.



- FDVs during breaks
- No. of FDVS -72
- kWh Saved 2.4 Lakh kWh



- Hydraulic motors during idle time
- No. of Motors 125
- kWh saved 0.86 Lakh kWh



- Compressed Air supply in Assembly lines in Idle time
- No. of Lines 13
- kWh saved 0.4 Lakh kWh



- Lighting control in Gangways and Rest Areas through occupancy sensor
- No. of Lights 2500
- kWh saved 0.25 Lakh kWh



- Paint Shop Blowers during Breaks
 - No. of Blowers- 32
 - kWh Saved 1.10 Lakh kWh



- Man coolers & Wall Mounting Fans control in break time
- No. of Man cooler: 642
- kWh saved 0.97 Lakh kWh



- Paint Shop screen water pump during Break time
- No. of Pumps 6
- kWh saved 0.4 Lakh kWh



- Roof Exhaust fans control during idle time
- No. of Exhaust fans 145
- kWh saved 0.45 Lakh kWh

Automatic switching off the equipment during non productive time resulted in Energy Savings of 6.8 lakh kWh/year

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4. Energy Conservation Projects – Loss Elimination

Project :

Upgradation of fixed speed compressor with 96% Efficient compressor include in-build Variable frequency drive feature (1no.) in Utility.

Description:

Loss of energy due to Low Efficiency (83%) of Compressor no. 16 and Frequent Loading & Unloading of Fixed speed Compressors

Before

Compressor no. 16

- 1000 CFM, Fixed speed Oil Lub. Screw
- Efficiency: 83%
- CF/kWh: 315
- Average Unloading per day in other fixed speed compressor : 2 hrs day.



After

Compressor no. 16

- 1000 CFM, VFD operated Oil Lub. Screw
- Efficiency: 98%
- CF/kWh: 390
- Average Unloading per day in other fixed speed compressor : 1 hrs day



Benefits:

Saving in energy consumption of individual compressor = 96000 kWh/ Year

40 lakhs

- Saving in Power Consumption due to less Unloading = 21000 kWh /Year
- Reduction in CO2 emission : 81.5 Ton annually

Project : To Reduce the Energy consumption in HVAC System of **Engine Assembly Expansion.**

Description:

Introduce the Scroll chiller with market best efficient latest technology VRF system having specific energy consumption 0.80 kWh/TR.

Before



Benefits:

- Reduction in energy consumption 128000 kWh/Year of chiller
- Air cooled machine in place of water cooled machine to save cooling tower and water requirement
- Reduction in CO2 emission : 108.8 Ton annually

Integration of fix speed compressors and upgradation of best efficiency chiller results in Energy Savings of 2.3 lakh kWh/year and reduction in CO2 emission by 190 Tons/annum.

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4. Energy Conservation Projects – Technology upgradation & Loss Elimination

Project : Reduction in Compressor and Water consumption by replacing system with Adiabatic Cooling tower Description : Interlocking Introduction of Adiabat	House Auxiliary energy consumption g the Open loop cooling tower r. tic cooling tower system	 Project: Reduction in Energy consumption in Cooling Tower weld shop when ambient temperature is below 20°C. Description:- To supply the water to shop floor by Single Pump in winter season & water temperature of return line is below the requirement. 			
Before	After	Before	After		
 Open Loop cooling system with PHE Energy consumption - 3090 kWh/day Water Consumption - 25 KL/day Compressor cooling water inlet temp - 35 °C 	 Adiabatic Cooling System Energy Consumption - 2358 kWh/day Water Consumption - 8 KL/day Compressor Cooling water inlet temp 31 °C. 	Cooling fan was running with hot & cooling water supply pump at 20°C ambient temperature, although there is no need to cool the water as return line water temperature was below 30°C	Temp. sensor installed in hot water return line to detect the return line temp and automatically turn off the Supply pump & cooling fan operation if return hot water line below 30°C and changeover the water supply to shop floor by hot water pump only.		
	akhs in HMCL	Inves	tment:		
Benefits:		Benefits: 0.5	lakhs		
 Saving in power consumption (3090- kWh / year. Saving in Water Consumption (25-8) CO2 reduction = 185 Tons/annum. 	-2358) 732 KWH * 300 days = 2,19,600 17 KLD * 300 days = 5100 KL/year.	 Energy Savings = 60240 kWh/annum CO2 reduction = 51 Tons/annum Motor and other equipment's life will be enhanced 			
First time introduction of Adiabatic and reduction in CO2 emission by 2	cooling tower in HMCL and process in 35 Tons/annum.	nterlocks in cooling towers results Ene	ergy Savings of 2.8 lakh kWh/year		

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4. Energy Conservation Projects – Loss Elimination (In-house automation)

Project: Provision of 19 no's auto shutoff valve at compressed air input line at consumer end to shutoff compressed air supply locally in plant.

Description:

Compressed air wastage in various shops during non production hours as there is no provision to Switch off the air supply locally.



After



Investment: 23.3 lakhs

Benefits:

- Energy Savings = 0.83 lakh kWh/annum
- CO2 reduction = 70.5 Tons/annum

Project: To eliminate no load losses in power stabilizer (15 nos.) when not in use in weld shops.

Description:-

Automation of operating system at control panel for controlling the power of stabilizer in Weld Shop

Before

Power Stabilizer are always Charged by power supply & operator sometime forgot to switch off power when not in use because they are placed at mezzanine floor and far



After

Remote controlling of power stabilizers through machine control circuits provided for easy switching.



Investment: 1.65 lakhs

Benefits:

- Energy Savings = 0.37 lakh kWh/annum
- CO2 reduction = 43 Tons/annum
- Electronics components life increased.

Automatic switching off the equipment and elimination of no load losses during non productive time resulted in Energy Savings of 1.2 lakh kWh/year and reduction in CO2 emission by 113 Tons/annum.

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4. Energy Conservation Projects – In-house automation & Technology upgradation

Project : Manual process of cleaning of solar cells to be upgraded to auto cleaning on roof top solar panel.

Description:

Existing solar cells are working with reduced efficiency as they become dirty due to pollution in environment. Manual cleaning of cells is done at fortnightly.

Before

Manual cleaning of solar cells is done



After In-House automation of Solar cells cleaning



Benefits:

- Solar system Efficiency improved by 8%
- Shifted from man dependent process to automated process

Project: Reduction In Compressor House Energy Consumption By upgrading Low Energy Efficient Air Dryer with Energy Efficient Air Dryer.

Description:

15000 CFM Air dryer required to run against requirement of 7000 CFM air as air dryers are ageing more than 15 years & their heat exchangers need to be replaced

Before



After



Investment: 70.5 lakhs

Benefits:

- Energy Savings = 0.41 lakh kWh/annum
- CO2 reduction = 35 Tons/annum

Automatic solar cleaning system and upgradation of Drier improves Solar Yield and Saved 0.41 lakh kWh/Annum respectively.

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4. Energy Conservation Projects – Process optimization

Project: Offsetting water cooled process through glycol based cooling in Heat treatment.

Description:

We have replaced the localized air cooled (glycol based)chiller in place of cooling tower ,Cooling for furnace fan assembly maintained temp 67-71*C while furnace temp is 920 * C



Offsetting of water cooling process in furnace and Optimization of lighting and fan operation results in saving of 1.87 lakh kWh/annum, which help

wall fans in plant.

to control lights/Fans

CO2 reduction = 75 Tons/annum

CO2 reduction = 76 Tons/annum

in reduction of 150T co2 annually

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Project: Energy savings through optimized operation of lighting &

Description:- Man less standalone occupancy sensor based system

- Integrated day light feature help switching off of lights in the area

where direct sun light is available, despite of occupancy.

4. Energy Conservation Projects – Technology Upgradation



Energy saving by optimizing process parameters in Paint shop process through VFD of INR 23.7 Million.

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5. Innovative project-1- Reduction in Energy consumption and enhanced the compressed air quality by installation of online air dew point monitoring system in Paint Shop.

Before Condition

Hero Moto Corp Dharuhera having 8 compressor at utility through which compressed air is supplied to the shop floor.
 One major area of compressed air consumption is paint shop where compressed air is used for robotic painting.





Robotic painting system



- Robotic painting process require dry compressed air (zero moisture content) for painting process.
- Any contaminants in the air will affect the paint quality and damages the painting equipment's.

Process Requirements

- ✓ Currently air driers are used to provide moist free compressed air for robotic painting process.
- ✓ Purge air is discharged after every predefined time to discharge the moisture from air.
- ✓ Any contaminants in the air will affect the paint quality and damages the painting equipment's.



Timer based Automatic drain control system to discharge moisture from air.

Process Challenges

- Huge amount of compressed air loss due to purging.
- Energy wastage due to air loss.
- Zero tolerance towards affecting paint quality (failure leads to rejection & rework).

Current time-based auto purging system to discharge moisture was highly energy consuming due to huge amount of compressed air loss during purging

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5. Innovative project-1- Reduction in Energy consumption and enhanced the compressed air quality by installation of online air dew point monitoring system in Paint Shop.

<u>Necessity of process requirement</u>

- Robotic painting requires dry compressed air. Any moisture in the air will affect painting equipment efficiency.
- Chances of part failure due to the presence of moisture.
- Moisture in the air will the quality of painting.



Idea Validation

Idea	Advantages	Disadvantages	Judgement
Change in dryer technology		High investment and risk of not meeting quality requirements	Х
Change in process (dew point monitoring & controlling system to be used)	Painting quality enhanced and air energy loss can be reduced.		¥
Addition of driers in paint shop		Drier addition is high investment. Dew point requirement at paint shop is -60 °C	Х
Change in timer setting frequency to discharge the moisture at drier		Chances of affecting paint quality resulting in production loss.	Х

Usage of alternate process was judged as successful to achieve the targets.

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5. Innovative project-1- Reduction in Energy consumption and enhanced the compressed air quality by installation of online air dew point monitoring system in Paint Shop.

Current Process Condition

□ Online air dew point monitoring and controlling system is installed in all 5 no's paint shop to maintain the dew point



Current time-based purging system to discharge moisture was highly energy consuming due to huge amount of compressed air loss during purging

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5. Innovative project-2- Reduction in Energy consumption and enhance the indoor air quality & maintain thermal comfort of shop floor by Installation of 25 Nos Natural Low Gravity Ventilation System.

Before Condition

At shop floor (DG house, Boiler House ,Exp. Plant ,Despatch) Area

- □ Mechanical driven exhaust system (Make-Up air system) is used to supply the fresh air to maintain the thermal comfort.
- □ Exhaust system balances the indoor air pressure and prevent drafts.

Why Necessity at shop floor:-

- Removal of airborne contaminants
- ✓ Temperature control for worker comfort and equipment performance

4.7 lakh kWh

annually

- ✓ Compliance with Heath and safety regulations.
- Prevention of fire and explosion hazard.



0 kWh

Not Required

4 Periodic Maintenance

Energy consumption kWh/Year

3

Reduced power consumption in ventilation system by 4.7 lakh kWh/Year and Annual saving of Rs. 47 lakh.

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470000 kWh

Required

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390T

annually

6 Months

Rs 47 lakh

annually.

6. Renewable and Green Energy

On grid solar Power Synchronization with existing double Bus bar Panel to utilize the solar power





Details of solar Utilization FY23-24

Tech.	Type Energy	Onsite Offsite	Inst. Cap.	Gen. (Mn. KWH)	% of overall Electrical Energy
Solar PV	Elec.	Onsite	252 kWp	0.2	1.67





Solar Power Plant of 252 kWp is installed and 1328 kWp & Hybrid renewable wheeling of 0.1 MW will be completed by Dec24.

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7. Waste Utilization & Management

Waste as wealth: Waste Heat Utilization by co generation in Gas generators.



- 1. 44% of the input energy is utilized through Alternator.
- 2. 56% of the energy is wasted in the form of heat.
- Challenge : To utilize the max. Energy which is in form of heat . So, it was found that the feasible utilization of the heat is only 43% ,rest 13% can not be use as it is the form of radiation.





Waste is Utilized as Tri-generation of Gas Generators in Waste Heat Recovery Boiler and VAM.

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7. Waste Utilization & Management

Waste as wealth: Waste Utilization in canteen and Horticulture waste .



The canteen and horticulture waste is treated in organic Waste Converter above 99% utilization .The Sludge generated in processes sent to co processing in cement industries and used as Fuel there. The YoY sludge as fuel is shown.

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Waste as Fuel: By co processing of Process sludge to cement industries

8. GHG Inventorisation



Inventorisation of CO2 Emission is practices in all 3 scopes. The YoY Co2 reduction is shown and reduced 16% from FY 22.

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8. GHG Inventorisation



GHG emission disclosure in 1st sustainability report published in 2022 with long term targets and road maps. Aligning with the HMCL Target Road map of the HM1D prepared.

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9. Green Supply Chain Management

SPDP – Sustainable Partner Development Program	<i><u>Current Status</u></i> Environment:		
 SPDP Questionnaire shared with 128 Suppliers Data is collected for all 128 suppliers and baselined. FY25 gaols mapped 	 a). Carbon Neutrality: CO2 emission per vehicle for 128 SCPs is 89.63 Kgs/Veh b). Water Positivity: Water Impact per vehicle for 128 SCPs is 248 Ltr/Veh Water Impact = Water Consumption – Water Harvested Waste Neutrality: 		
SCPs Categorization	 114 SCPS out of 128 have waste segregation & disposal mechanism in place. 119 SCPs are complying to SUPs (Single use plastic) free. 		
Category 4: Sustainable Max (90% Adoption) Pro 18 SCPs	 Human rights, 115 SCPs out of 128 declared that they have human rights policy in place Governance: ISO Certifications declared by SCPs; ISO 9001 - 53 SCPs ISO 14001 - 83 SCPs ISO 45001 - 73 SCPs *CO2 emission/veh & water impact/veh calculated on the data provided by the 128 SCPs. 		
Category 3: Sustainable Pro (75% Adoption)Plus 17 SCPsCategory 2: Sustainable Plus (50% Adoption)Sustainable Basic 50 SCPs	Target 25 □ Environment: a). Carbon Neutrality: 5% reduction in CO2 emission per vehicle from base line for 128 SCPs (HMCL Annual Target 2% reduction) b). Water Positivity: 5% reduction in water impact per vehicle. □ Waste Neutrality:		
Not SustainableCategory 1: Sustainable Basic(200) (Adaption)	 Validation & creation of waste segregation & disposal mechanism for 128 SCPs. Validation & compliance of 128 SCPs for Single use plastic free. Social: Validation on human rights policy in alignment with HMCL policy for all 128 SCPs. 		
SCP Status	Governance: ISO 9001/IATF, ISO 450001, ISO 14001 certifications compliance to all eligible SCPs.		

GVDP program was planned for Green dealership for 128 suppliers in a phased manner. GVDP is upgraded to SPDP from FY23 with new strategy to achieve HATS targets.

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10. EMS Systems



We are Green CO, Zero Waste to Landfill and ISO 50001 certified company & Zero usage of plastic certification is under process.

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10. EMS Systems - Learning from CII

<u>Guidance from Honourable CII Judges</u>

- Methodology for deciding scope of energy conservation at section/line/machines.
- Various Projects EMS, Digitization.
- Utilization of Solar Thermal for Hot water
- Benchmarking with National/ Global Standards on Energy Consumption

How Green Co has supported us--

- Increased Share of Renewable Energy
- Methodology for Calculating SEC.
- Approach for Carbon neutrality.
- Mentoring Vendors for Green Co Certification & EnMS Certification.



ISO 50001:2018 Energy Management System Certification

• Certified in January 23.



Systems & Facilities present in HM1D are showcased here



11. Net Zero commitment



Net zero commitment is shown through 'Hero Aspirational Targets '. ZWL certification is received in FY23 and we are going to challenge Elimination of Single Use plastic in Dec.2023.

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12. Team work, Employee Involvement & Monitoring



Some of the Glimpse of team Work, Employee Involvement are shown

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4. Awards and accolades



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Thank You!

Journey continues...



